

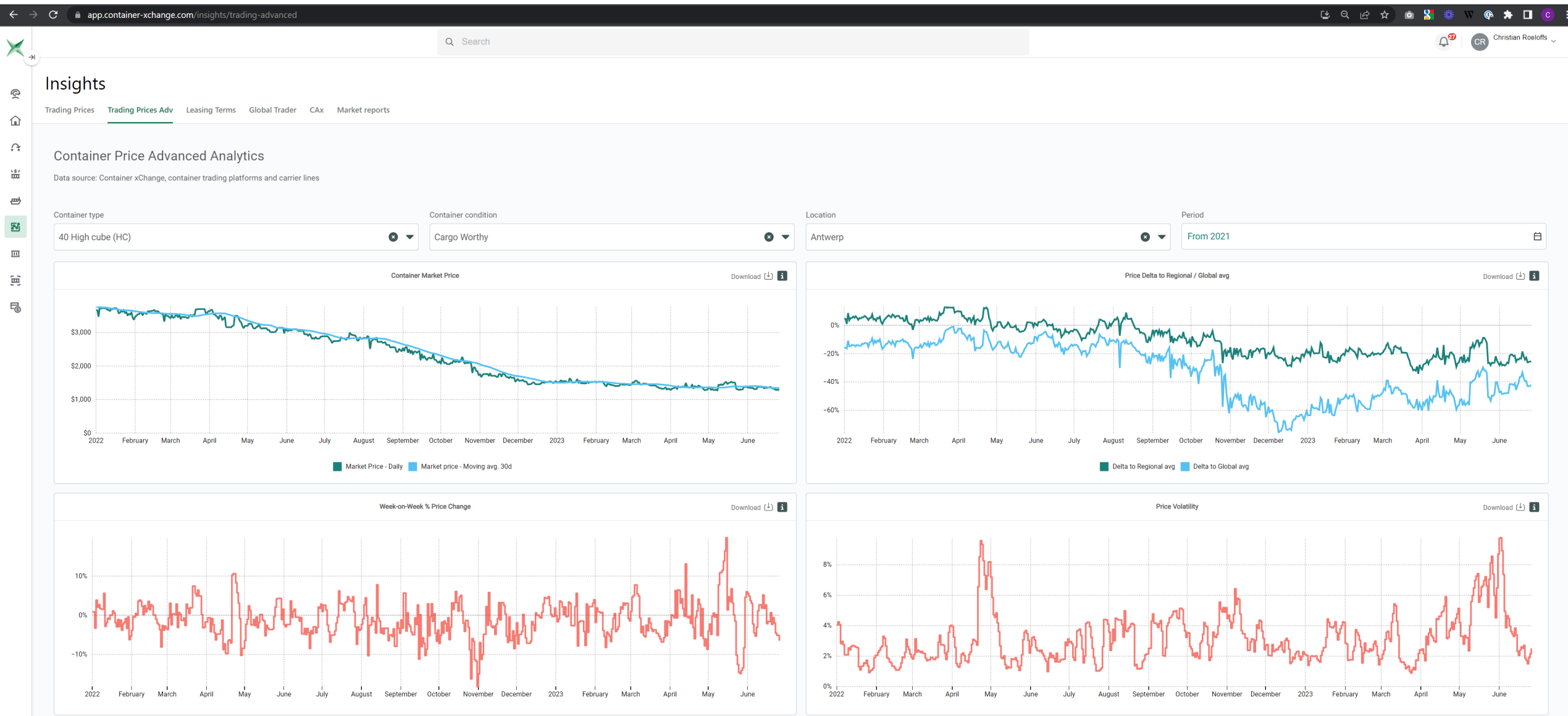
Connecting  
Global  
Container Logistics



# Container xChange: Shipping trends with a focus on Europe

Intermodal Shanghai, July 2023

# EU container prices down >50% from peak, now also 20-40% below global avg.

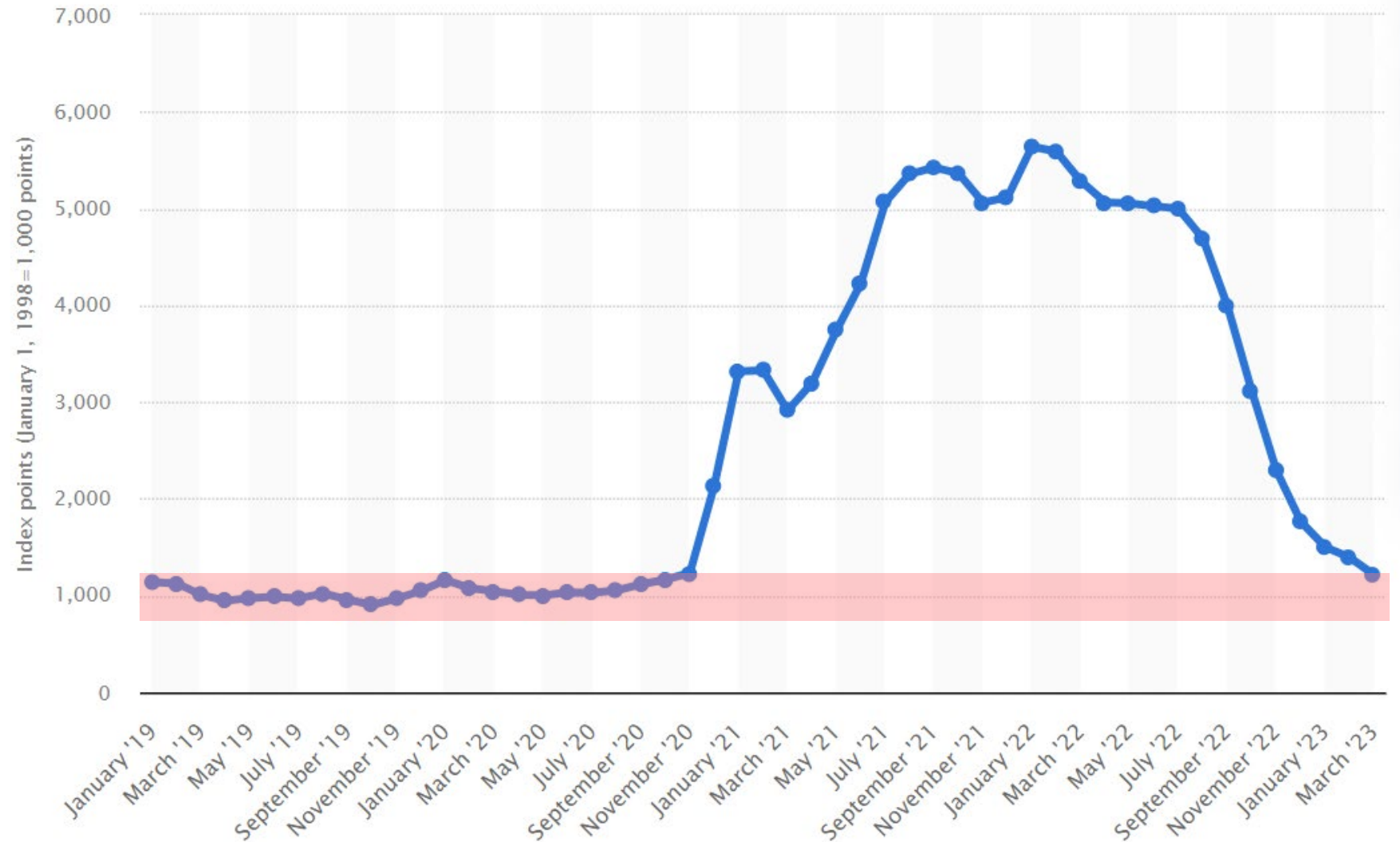




# Freight rates ex Asia into Europe have collapsed in line with the overall market Change

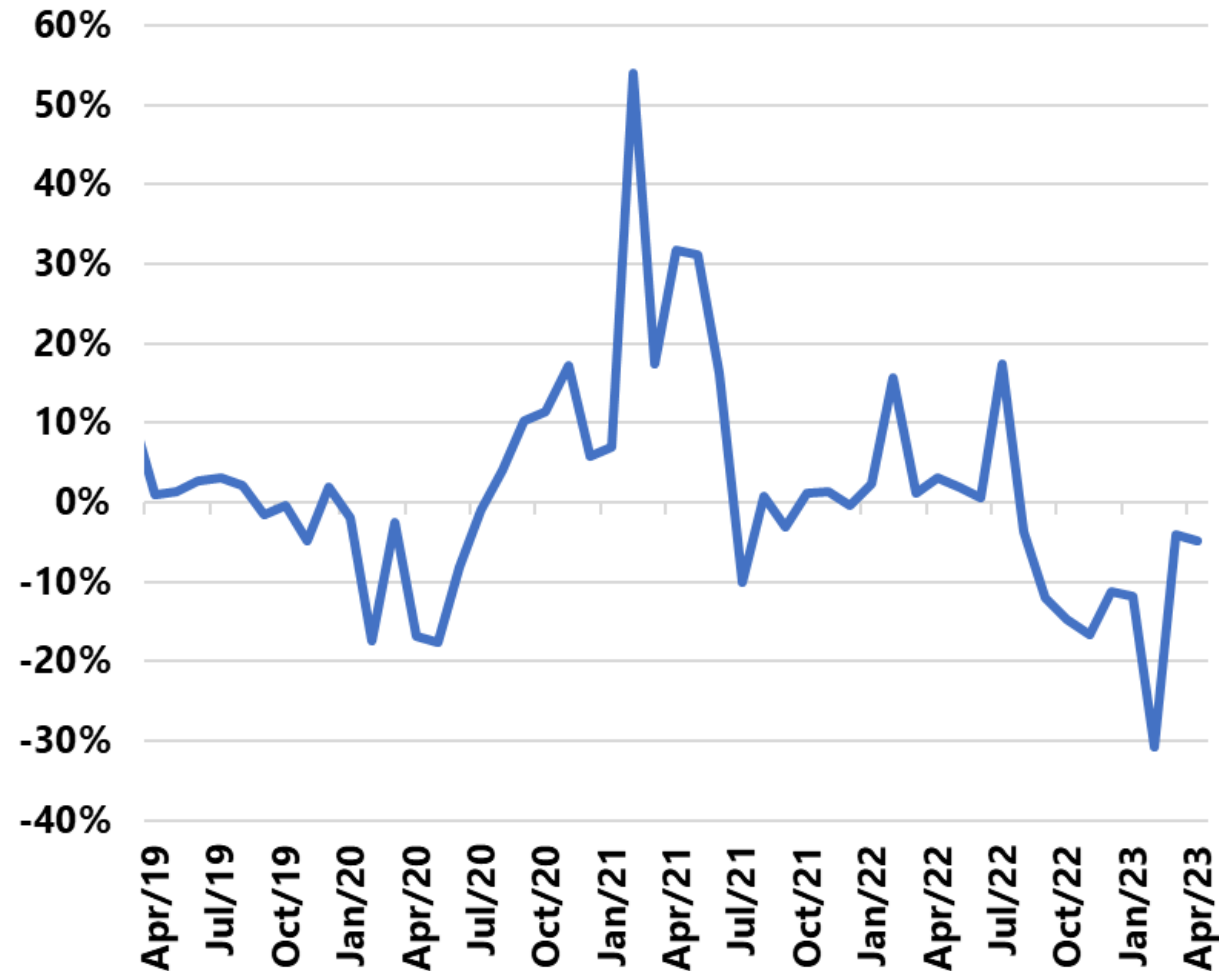
FE-Europe freight rates now back on the level of 2019

Index, Jan/1998 = 1000



Global situation levelling off—but transpacific lagging

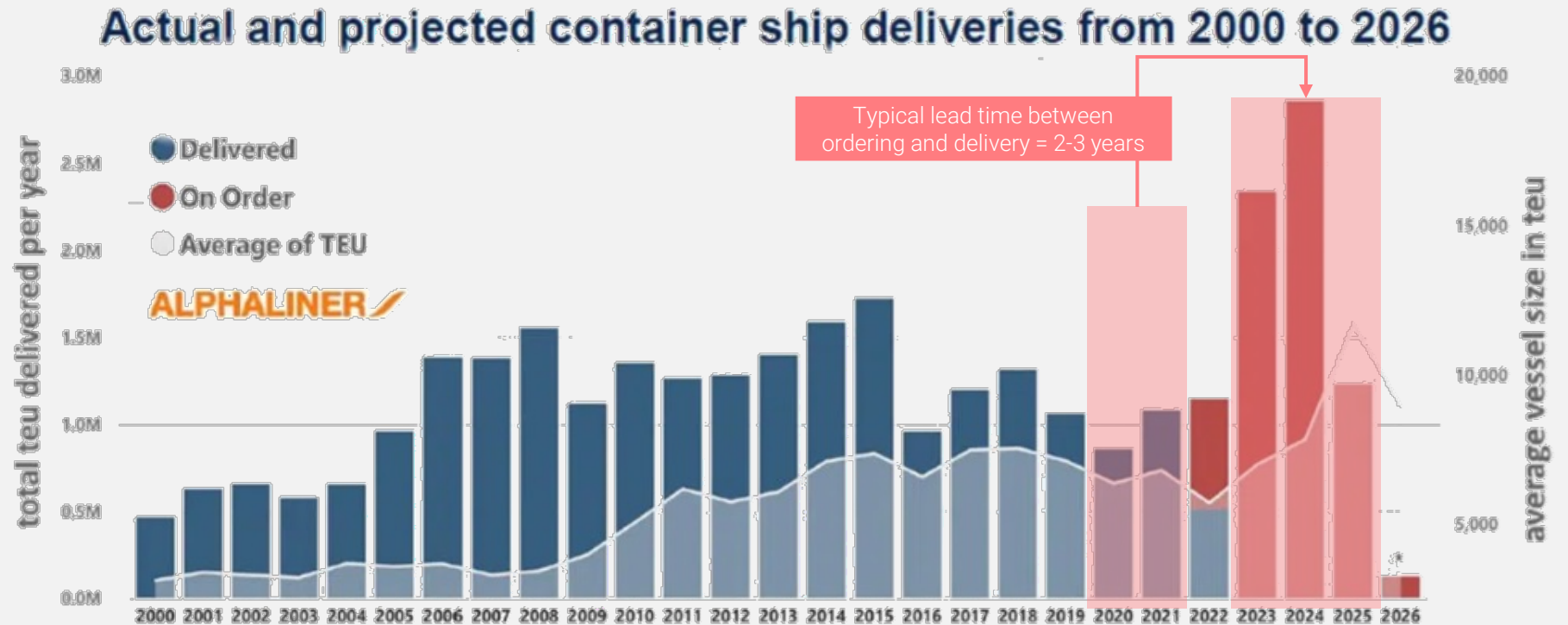
**Fig. 1: Headhaul TEU\*Miles (Y/Y Growth)**



# At the same time: Massive orderbook will drive up capacity overhang further

Freight rate spike has led to major ordering spree for vessels (and containers!)

Index, Jan/1998 = 1000



Note: Currently orderbook stretches out only to early 2026 (\*) Low value for 2026 is not a forecast (Chart: Alphaliner)

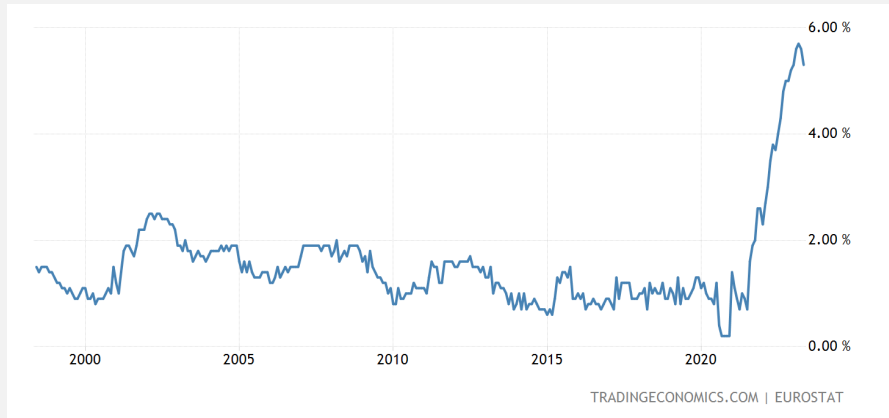
Graph slightly outdated, but current orderbook stands at ~25% of total fleet with majority of delivery expected in H2/23 and 2024

- 1 Globally, we expect container prices and rate levels to remain depressed at/below variable cost for the foreseeable future because it will take time to “grow out of overcapacity” as demand picture is sluggish
- 2 This will be true across all tradelanes/regions because capacity is highly mobile and carriers have every incentive to deploy capacity at the most profitable lanes
- 3 Aggressive market share play of key carriers will result in continuous price war, newer/smaller carriers already leaving market
- 4 Only if rates fall below variable cost, carriers will remove effective capacity as every TEU transported has a negative contribution margin

# With regards to Europe: Slow pickup expected, no driver of global demand

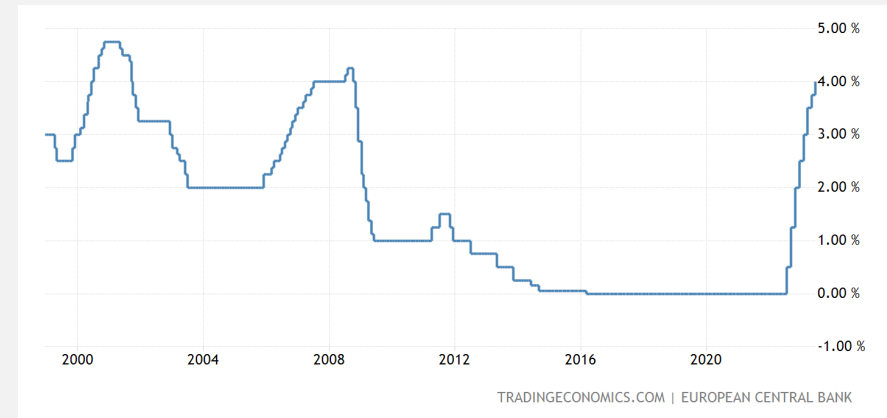
## Inflation: Stickier than in other parts of the world

Core inflation y-o-y (%)



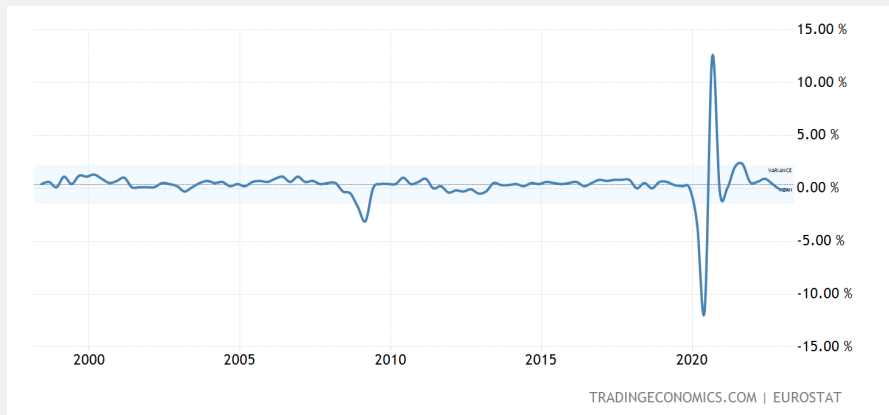
## Interest rates: Still increasing

ECB main refinancing operations rate (%)



## GDP growth: EA now in technical recession

GDP growth q-o-q (%)



## Manufacturing PMI: Contraction expected

GDP growth q-o-q (%)



# What does this mean for the industry?

- 1 Focus on efficiency: Leverage technology across your entire value chain (sourcing, booking, execution, payments, etc.) → you need to act now to remain competitive in the long run
- 2 Focus on data: Improve decision-making with analytics tools
- 3 Expand your horizon: Actively seek out “pockets of growth” and find partners to collaborate with